

I N T E R N A T I O N A L P A P E R

Internal Memorandum
Engineering Services
Mansfield Mill

To : Steve Mundy Date : 2/23/94
From : James A. Sides, Jr. *Sides*
Subject : Hand Construction
Engineering Project # - 1338D

Hand Construction is the primary contractor for the roof repairs at the Mansfield Mill. I am writing this to let you know how they are doing so far.

Due to weather we have lost time and are behind schedule. Hand is actively working to make up this time. When the weather improves I feel that most of this time will be made up.

Hand is a safe contractor. They and their subs are doing everything that we ask. They also do it when we ask. They worked with the mill VPP Task Team. After the VPP review OSHA recommended that Mansfield be entered into the VPP Program at a STAR Participation Level. Hand and their subs work practices were reviewed by OSHA with minimal questions, and no adverse comments. To date Hand has worked more than 41000 man hours with only one Doctor Case.

Hand has also worked with us to help reduce costs. They have re-negotiated the price for replacement purlins. The contract allowed them \$2000.00 per purlin. We estimate that almost 200 purlins will be replaced. They have agreed to charge us their normal cost for supplied materials. The cost savings to the project for this is \$245,000. The cost on the change orders that they have submitted are not over what we should pay. They also have not been asking for change orders on every item that comes up.

I am satisfied that we picked the right contractor for this part of the project. Unless something significant happens I do not see me changing this opinion.

I would recommend Hand for other work in the company with no hesitation.

If there is anything else that you would like to know please call me at the mill, ext. 371

JS/js

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